



November 12, 2018

Perry Marshall  
805 Lake Street #295  
Oak Park, IL 60301

Dear Perry:

Please accept my deepest appreciation for presenting two excellent talks on “Business Career and Financial Success for Engineers” and “Evolution, Artificial Intelligence, and the Origin of Life” at Penn State on November 12, 2018. Both talks were very well received and generated a lot of interest among both faculty and students alike. Thank you again for taking the time and effort to visit Penn State for presenting the talks.

The faculty and students also very much appreciated the time you spent meeting with them and discussing a wide range of topics. Hopefully, there will be opportunities for collaboration between us in the near future.

Once again, my most sincere gratitude to you on behalf of Penn State for taking the time and trouble to visit us.

With warm regards,

A handwritten signature in black ink, appearing to read 'Ram Narayanan', with a horizontal line underneath.

Ram M. Narayanan  
Professor